



NISA 25<sup>th</sup> anniversary conference 1991 – 2016

# Witness to CHANGE

Intelligence analysis in a changing environment

## Detailed Programme

**DAY 1 - 28 October, 2016**

*(Presentation titles subject to change)*

8:00	<b>REGISTRATION</b>
8:45	<b>Michael Kowalski</b> <i>25 years NISA - Reflection on a Changing World</i>
9:25	<b>Stephen Marrin</b> <i>Intelligence Studies, Intelligence Analysis, and Intelligence Practice</i>
10:05	<b>BREAK</b>
10:30	<b>CLUSTER 1: HISTORICAL RESEARCH &amp; FUTURE PERSPECTIVE</b> <b>Major-General Onno Eichelsheim:</b> <i>Looking over the Horizon.</i> <i>A future perspective of Intelligence Analysis in the Netherlands DISS</i>
11:05	<b>Sir David Omand CGB:</b> <i>Modern analytical thinking.</i> <i>Learning from the secret past Lessons from the Nicoll Report and Chilcott Inquiry</i>
11:40	<b>Shlomo Shpiro:</b> <i>The Devil's Advocate</i>
12:15	<b>LUNCH</b>
13:15	<b>CLUSTER 2: THE INTERSECTION BETWEEN COLLECTION AND PROCESSING</b> <b>David Moore:</b> <i>Sensemaking</i>
13:50	<b>Wilhelm Agrell:</b> <i>Crimea and Uncertainty</i>
14:25	<b>Paul Abels:</b> <i>Beschaffung und Auswertung.</i> <i>The Sense or Nonsense of a Wall between Collection and Processing</i>
15:05	<b>CLUSTER 3: PARRALEL SESSIONS</b> See separate information
16:15	<b>BREAK</b>
16:30	<b>Gregory Treverton</b> <i>Wicked Problems</i>
17:10	<b>DEBATE SESSION</b> <b>Michael Chertoff and Rob Bertholee:</b> <i>Intelligence liaison and cooperation between Europe's security services</i>
18:15	<b>Michael Kowalski:</b> <i>Closing Remarks Day 1</i>
18:25	<b>End of DAY 1</b>
19:00	<b>CONFERENCE DINNER</b> (Hampshire Hotel - Babylon Den Haag) <i>Please note: separate sign up required to participate</i>



# Detailed Programme (Continued)

## DAY 2 - 29 October, 2016

*(Presentation titles subject to change)*

8:15	<b>Conference Room open</b>
8:40	<b>Michael Kowalski: Opening Remarks Day 2</b>
	<b>CLUSTER 4: METHODS &amp; TECHNIQUES</b>
8:45	<b>Sergei Boeke: Research Methodology: Risk Analysis &amp; Threat Analysis, the Case of Mali/Niger</b>
9:20	<b>Giliam de Valk: Towards the Methodology of not to Miss a Threat (the Rumsfeld Matrix)</b>
9:55	<b>JISTARC: System Dynamics in Operations</b>
10:35	<b>BREAK</b>
	<b>CLUSTER 5: INTELLIGENCE IN CONTEXT</b>
11:05	<b>Michael Fredholm: Politicisation and Briefing the Policy Maker</b>
11:40	<b>Pieter van Huis: Research OSINT</b>
12:15	<b>FIU: The Bitcoin Cycle</b>
12:55	<b>LUNCH</b>
	<b>CLUSTER 6: INTELLIGENCE ETHICS AND DILEMMAS</b>
13:55	<b>Miroslav Tudjman: The Croatia Intelligence Analyst and the planning of Operation Storm</b>
14:30	<b>Richard Aldrich: Assassination Plots &amp; UK Prime Ministers</b>
15:05	<b>Wilma van Dijk: Analysis &amp; Collaboration in Security</b>
15:45	<b>Michael Kowalski: Closing Remarks Conference</b>
16:00	<b>CLUSTER 7: "ENTER THE MATRIX": A COLLABORATIVE ACH MASTERCLASS</b> <i>The aim of the masterclass is to put Heuer's Analysis of Competing Hypotheses into practice. You will get an impression of the use, and the advantages and disadvantages of this analytic technique.</i> <i>As a participant you will generate hypotheses, and you will be presented with various pieces of intelligence from different (types of) sources. You will then evaluate these pieces of intelligence in relation with the hypotheses, making use of a matrix designed for ACH</i>  <i>Please note: separate sign up required to participate</i>
17:30	<b>End of Conference</b>



# Detailed Programme (Continued)

## CLUSTER 3: PARALLEL SESSIONS (Friday 28 October, 15:05 – 16:10)

### **SESSION 1: Approaches to Profiling**

**Cliff Lansley:** *To Lie or not to Lie; Criminal Behavior*

**Thomas Ormerod:** *Finding a Needle in a Haystack*

Elsine van Os (Session Moderator)

### **SESSION 2: Ethics in Practice**

**Willem Pieter Verhage:** *Pain versus Gain: The Intell Analyst's Ethical Dilemmas*

**Quirine Eijkman:** *The Intell Analyst: A Gatekeeper of Human Rights?*

Giliam de Valk (Session Moderator)

### **SESSION 3: Air Marshalls and Science**

**Daniela Baches:** *Enhancing airport security through Intelligence training*

**Leen van der Plas:** *A scientifically informed method of selecting profilers*

Martijn Meeder (Session Moderator)

## SPEAKERS

Name	Organisation	Country
Abels, Paul	National Coordinator for Security and Counterterrorism	the Netherlands
Agrell, Wilhelm	Lund University	Sweden
Aldrich, Richard	The University of Warwick, Coventry	United Kingdom
Baches, Daniela	Brunel University, London	Romania
Bertholee, Rob	General Intelligence and Security Service	the Netherlands
Boeke, Sergei	Leiden University	the Netherlands
Chertoff, Michael	Former U.S. Secretary of Homeland Security (DHS)	United States
Dijk, Wilma van	Schiphol Group	the Netherlands
Eichelsheim, Onno	Defence Intelligence and Security Service	the Netherlands
Eijkman, Quirine	Leiden University	the Netherlands
FIU	Financial Intelligence Unit	the Netherlands
Fredholm, Michael	Stockholm University	Sweden
Huis, Pieter van	Bellingcat	the Netherlands
JISTARC	Joint Intelligence Surveillance Target Acquisition Reconnaissance Command	the Netherlands
Kowalski, Michael	Netherlands Intelligence Studies Association (NISA)	the Netherlands
Lansley, Cliff	Emotional Intelligence Academy, Manchester	United Kingdom
Marrin, Stephen	James Madison University, Harrisonburg (VA)	United States
Meeder, Martijn	National Coordinator for Security and Counterterrorism	the Netherlands
Moore, David	U.S. Intelligence Scholar	United States
Omand, David	King's College, London	United Kingdom
Ormerod, Thomas	University of Sussex, Brighton	United Kingdom
Os, Elsin van	Signpost Six	the Netherlands
Plas, Leen van der	SoSecure	the Netherlands
Shapiro, Shlomo	Bar-Ilan University, Ramat Gan	Israel
Treverton, Gregory	U.S. National Intelligence Council	United States
Tudjman, Miroslav	University of Zagreb	Croatia
Valk, Giliam de	University of Amsterdam	the Netherlands
Verhage, Willem Pieter	Netherlands Ministry of Defence	the Netherlands